## ANNUAL CYCLE OF BOARD AND COMMITTEE ITEMS

	Standing Items (annual/quarterly)	Which Committee and Why?	Freq.	Trust Board and Reason?	Freq.
1.	Finance outturn and annual accounts.	FRA – Recommendation that Board approves	А	Decision – to approve	А
2.	Annual Audit Plan, including review of previous year.	FRA – Decision – approve plan (plus 6-monthly summary of audits)	А	By exception	А
3.	Children's services improvement and performance matters (including practice quality, contractual KPIs, Ofsted visits, self-assessment, annual performance outturn).	PPQ – Assurance	Q	Assurance	Q
4.	Business Plan.	FRA – Recommendation that Board approves draft	А	Decision – to approve	А
5.	Budget: consideration of proposed contract sum - the Strategic Group must meet to discuss and agree the Contract Sum for the following year by 30 November. This commences the negotiation process for the Contract Sum for the following financial year.  The Trust and the Councils must seek internal approval of the "Provisional Contract Sum" agreed by the parties as part of the negotiation process by 15 January (from 2022).	FRA – Recommendation that Board approves	A	Decision – to approve	A
6.	Annual review and annual report from Year 2 ie. first report to cover November 2020 – March 2022.	PPQ – Recommendation that Board approves	А	Decision – to approve	A
7.	Finance updates including efficiencies.	FRA – Assurance	Q	By exception	
8.	Strategy/guidelines (eg procurement and IT).	Relevant Committee – to approve or to recommend that Board approves, depending on strategy/guidelines	Q	Decision - to approve (depending on strategy/ guidelines)	Q
9.	Revision of adopted policies (schedule of policies to be prepared for information/tracking).	Relevant Committee – to approve or to recommend that Board approves, depending on policy	Q	Decision - to approve (depending on policy)	Q
10.	Risk Management updates and Risk Register (Register goes to Councils quarterly).	FRA – Decision – approve status of risks	Q	Assurance	Q

	Standing Items (annual/quarterly)	Which Committee and Why?	Freq.	Trust Board and Reason?	Freq.
11.	Health & Safety.	FRA – Assurance and	Q	By exception	
	[Annual Health & Safety report to	information	Q		
	both FR&A and P&P Committees for	PPQ – Assurance and			
	assurance and information.]	information			
12.	Quarterly and Annual Children's	PPQ – Assurance and	Q	Assurance	Α
	Services Complaints and	information			
	Compliments reports.				
13.	Annual Independent Reviewing	PPQ – Assurance and	Α	Assurance	Α
	Officers report	information			
14.	To be expanded with other items as and when agreed.				

## CONTRACTUAL MATTERS WHICH MAY REQUIRE COUNCIL AGREEMENT

By when	What	Board/Committee planning				
2022		January 2022 to January 2024				
2022						
15 January	The Trust and the Councils must seek internal	Board 20 January				
	approval of the "Provisional Contract Sum"	FRA				
	agreed by the parties as part of the					
	negotiation process. Recurring					
31 May	Draft annual accounts 2020/22 to the	Board 21 April				
	Councils. Recurring	FRA				
1. 31 July	2. Audited annual accounts 2020/22 to the	3. Board 21 July				
	Councils.	4. FRA				
31 July	Prepare the first draft <b>Annual Report</b> for	Board 21 July				
	consideration and agreement at the	PPQ				
	Operational Group. Recurring					
15 September	Prepare a draft <b>business plan</b> for the 3 years	Board 21 July				
	from 1 April 2023 and submit this to the	FRA				
	Councils for consultation. Recurring					
15 October	The Strategic Group must convene (unless a	To be confirmed				
	different date is agreed) to carry out the					
	Annual Review. Recurring					
30 November	Submit for approval by the Councils a further	Board 20 October				
	draft of the <b>business plan</b> , which includes any	FRA				
	subsequent amendments agreed between the					
	Trust and the Councils. Recurring					
30 November	The Strategic Group must meet to discuss and	Board 20 October				
	agree the <b>Contract Sum</b> for the following					
	year. This commences the negotiation					
	process for the Contract Sum for the					
	following financial year. Recurring					
2023						
15 January	The Trust and the Councils must seek internal	Board 19 January				
	approval of the "Provisional Contract Sum"	FR&A 17 November or 12				
	agreed by the parties as part of the	January				
	negotiation process. Recurring					
31 May	Draft annual accounts 2020/22 to the	Board 20 April				
	Councils. Recurring	FR&A 23 February or 18 May				
		, ,				
31 July	Audited annual accounts 2020/22 to the	5. Board 20 July				
	Councils.	FR&A 29 June				
31 July	Prepare the first draft <b>Annual Report</b> for	Board 20 July				
	consideration and agreement at the	PP&Q 23 March or 22 June				
	Operational Group. <b>Recurring</b>					
15 September	Prepare a draft <b>business plan</b> for the 3 years	Board 20 July or 7 Sept				
	from 1 April 2023 and submit this to the	FR&A 29 June				
	Councils for consultation. Recurring					

By when	What	Board/Committee planning January 2022 to January 2024				
15 October	The Strategic Group must convene (unless a different date is agreed) to carry out the Annual Review. Recurring	To be confirmed				
2024	2024					
15 January	The Trust and the Councils must seek internal approval of the "Provisional Contract Sum" agreed by the parties as part of the negotiation process. Recurring	Board 18 January FR&A 16 November or 11 January				
Other cyclical re	Other cyclical reports with contractual obligations					
Quarterly	Risk register to be submitted to the Councils quarterly.	Board quarterly. FRA quarterly.				
Monthly	Within 15 working days of each month the Trust must deliver to the Councils the monthly report, which summarises the performance of the Trust against its obligations under the Agreement in respect of the immediately preceding Service Period. To include contractual KPIs, financial information, quality audits, complaints, serious incidents and case reviews, surveys, inspection-related information, statutory returns, performance by the Councils of their functions and dependencies, and "Management Information" on a monthly, quarterly or annual basis where relevant.	Board quarterly. PPQ quarterly.				
Quarterly	Summary of the management accounts presented to the Trust Board to include an Income and Expenditure Statement for the period to date and forecast for the Contract Year end.	To be incorporated in regular and routine reporting to the Board and FRA Committee, using a suitable format.				
Half yearly	Balance sheet and cash flow.	To be incorporated in regular and routine reporting to the Board and FRA Committee, using a suitable format.				